	Application No.	Applicant(s)
Notice of Allowability	10/705,498	GEORGE ET AL.
	Examiner	Art Unit
	Scott L. Jarrett	3623
The MAILING DATE of this communication app All claims being allowable, PROSECUTION ON THE MERITS IS herewith (or previously mailed), a Notice of Allowance (PTOL-85 NOTICE OF ALLOWABILITY IS NOT A GRANT OF PATENT R of the Office or upon petition by the applicant. See 37 CFR 1.31  1. This communication is responsive to Applicants remarks of 2. The allowed claim(s) is/are 1 and 4-12.	G (OR REMAINS) CLOSED in to or other appropriate commun RIGHTS. This application is sure and MPEP 1308.	his application. If not included ication will be mailed in due course. THIS bject to withdrawal from issue at the initiative
3. The drawings filed on 10 November 2003 are accepted by	the Examiner.	
<ul> <li>4. Acknowledgment is made of a claim for foreign priority unit a) All b) Some* c) None of the:  1. Certified copies of the priority documents have 2. Certified copies of the priority documents have 3. Copies of the certified copies of the priority documents have 1. Certified copies of the priority documents have 1. Certified copies not received:  Applicant has THREE MONTHS FROM THE "MAILING DATE" noted below. Failure to timely comply will result in ABANDON'THIS THREE-MONTH PERIOD IS NOT EXTENDABLE.</li> <li>5. A SUBSTITUTE OATH OR DECLARATION must be subminformal part application (PTO-152) which gives 1. Corrected DRAWINGS (as "replacement sheets") must (a) including changes required by the Notice of Draftsper 1. hereto or 2. To Paper No./Mail Date Identifying indicia such as the application number (see 37 CFR each sheet. Replacement sheet(s) should be labeled as such in 7. DEPOSIT OF and/or INFORMATION about the deposit attached Examiner's comment regarding REQUIREMENT</li> </ul>	e been received. e been received in Application ocuments have been received in Application ocuments have been received in Application ocuments have been received in Application to file and MENT of this application.  Initial Note the attached EXAN res reason(s) why the oath or one of the submitted. In the submitted ocupent of the submitted of the submitted of the submitted ocupent of the submitted of the submitted of the submitted of the submitted ocupent of the submitted of the submitted ocupent of the submitted ocupent of the submitted ocupent of the submitted ocupent	No in this national stage application from the reply complying with the requirements  MINER'S AMENDMENT or NOTICE OF declaration is deficient.  ( PTO-948) attached  In the Office action of drawings in the front (not the back) of 1.121(d).  RIAL must be submitted. Note the
<ul> <li>Attachment(s)</li> <li>1. ☐ Notice of References Cited (PTO-892)</li> <li>2. ☐ Notice of Draftperson's Patent Drawing Review (PTO-948)</li> <li>3. ☒ Information Disclosure Statements (PTO-1449 or PTO/SB/Paper No./Mail Date</li></ul>	6. ☐ Interview Sun Paper No./M 08), 7. ⊠ Examiner's A	rmal Patent Application (PTO-152) nmary (PTO-413), lail Date mendment/Comment  tatement of Reasons for Allowance  SUSANNA M. DIAZ PRIMARY EXAMINER  AU 3623

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## **EXAMINER'S AMENDMENT**

An examiner's amendment to the record appears below. Should the changes and/or additions be unacceptable to applicant, an amendment may be filed as provided by 37 CFR 1.312. To ensure consideration of such an amendment, it MUST be submitted no later than the payment of the issue fee.

Authorization for this examiner's amendment was given in a telephone interview with Michael Martin (Reg. No. 24,841) on August 3, 2005 and August 5, 2005.

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Amendments to the Claims:

This listing of claims will replace all prior versions and listings of claims in this

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application.

Listing of Claims:

Claim 1. (currently amended) A computer implemented method

for reducing the work in process at a given time in the

manufacture of one of a product and a series of products by

comparing process activity parameters including process setup

time and process time per product unit, with the number of

different product part numbers processed, changing at least one

of said process activity parameters to reduce said work in

process, said method including the steps of:

determining, by a computer, the aggregate demand in product

units per hour based on the number of different product units

produced at a facility multiplied by the customer demand rate

for respective product units per hour;

determining, by a computer, the common minimum batch size

for all product units (MINB) for all workstations from the

equation:

 $MINB = \lambda \left[ \frac{\sum_{i=1}^{N} S}{1 - \sum_{i=1}^{N} \lambda P} \right] = \frac{\Lambda S}{1 - \Lambda P}$ 

where  $\lambda$  is the customer demand rate, N is the number of different product part numbers (from i to N),  $\Lambda$  is the aggregate demand for all product units produced in the facility, S is the setup time required to prepare a workstation to produce a batch of product units and P is the time required to process one product unit at the workstation in question; and

reducing said work in process by selective reduction of at least one of said product part numbers, said process setup time and said process time per product unit.

Claim 2. (canceled)

Claim 3. (canceled)

Claim 4. (currently amended) The method set forth in Claim . [3]  $\underline{1}$  including the step of:

comparing the non value added cost of process time per product unit with the number of product part numbers being processed.

Claim 5. (previously presented) The method set forth in
Claim 4 including the step of:

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determining the common workstation turnover time (WTT) for all workstations processing N product part numbers from the equation:  $WTT = \frac{NS}{1-\Lambda P}$ 

wherein all product units have the same demand, setup time and process time per product unit.

Claim 6. (original) The method set forth in Claim 5
including the step of:

comparing the non value added cost of defective product units with the number of product part numbers being produced.

Claim 7. (original) The method set forth in Claim 5
including the step of:

comparing the non value added cost of demand in product units per unit of time with the number of product part numbers being processed.

Claim 8. (previously presented) The method set forth in
Claim 5, including the step of:

determining the average total system inventory in a facility for perfectly synchronized average Work In Process from the equation:

$$\left[\frac{\left(\Lambda P\right)J\Lambda S}{1-\Lambda P}\right] + \left[\frac{N\Lambda S}{2\left(1-\Lambda P\right)}\right]$$

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wherein all product units have the same demand, setup time and process time per product unit.

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Claim 9. (previously presented) The method set forth in Claim 5 including the step of:

determining the average total system inventory in a facility for setup-on-batch-arrival average Work In Process from the equation:

$$\left[\frac{J\Lambda S}{1-\Lambda P}\right] + \left[\frac{N\Lambda S}{2(1-\Lambda P)}\right]$$

wherein all product units have the same demand, setup time and process time per product unit.

Claim 10. (previously presented) The method set forth in Claim 5 including the step of:

determining the average total system inventory in a facility for fully asynchronized average Work In Process from the equation:

$$\left[\frac{NJAS}{1-AP}\right] + \left[\frac{NAS}{2(1-AP)}\right]$$

wherein all product units have the same demand, setup time and process time per product unit.

Claim 11. (currently amended) A <u>computer implemented</u> method for reducing the work in process at a given time in the manufacture of one of a product and a series of products by comparing process activity parameters including process setup time, processing time per product unit and the number of different product part numbers processed, at one or more workstations, including the steps of:

determining, by a computer, maximum workstation turnover time to produce one minimum size batch of each product at each workstation (WTT $_{max}$ ) from the equation:

WTT<sub>max</sub> = 
$$\underset{j=1,J}{\text{Max}} \left[ \frac{\sum_{i=1}^{N} S_{ij}}{1 - \sum_{i=1}^{N} \lambda_{i} P_{ij}} \right]$$

wherein, i = part product index (i = 1, ..., N) and N is the total number of different parts or products, j equals the workstation (j = 1,..., J), J is the number of distinct workstations,  $\lambda_i$  is the customer demand rate for part product i in units per hour,  $S_{ij}$  is the setup time required to prepare workstation j to produce a batch of part/product i and  $P_{ij}$  is the

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time required to process one unit of part/product i at workstation j; and

changing selected ones of said process activity parameters to reduce said workstation turnover time.

Claim 12. (currently amended) A <u>computer implemented</u> method for reducing the work in process at a given time in the manufacture of one of a product and a series of products by comparing process activity parameters including process setup time, processing time per product unit and the number of different product part numbers processed, at one or more workstations, including the steps of:

determining, by a computer, the batch size (MINB $_{\rm i}$ ) for N products from the equation:

$$MINB_{i} = \lambda_{i}WTT_{max} = \lambda_{i} Max \left[ \frac{\sum_{i=1}^{N} S_{ij}}{1 - \sum_{i=1}^{N} \lambda_{i} P_{ij}} \right]$$

wherein, i = part product index (i = 1, ..., N) and N is the total number of different parts or products, j equals the workstation (j = 1,..., J), J is the number of distinct workstations,  $\lambda_i$  is the customer demand rate for part product i in units per hour,  $S_{ij}$  is the setup time required to prepare workstation j to produce a batch of part/product i and  $P_{ij}$  is the

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time required to process one unit of part/product i at workstation j; and

changing selected ones of said process activity parameters to reduce said work in process.

Claim 13. (canceled)

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## REASONS FOR ALLOWANCE

The following is an examiner's statement of reasons for allowance.

The present invention is directed to a computer-implemented method for reducing the amount of total minimal inventory for finished and work in process goods for a series of products based on a set of deterministic equations that relate the complexity of a product line (e.g. the number of different product part numbers) or service process to a plurality of process activity parameters (e.g. process setup time, process time per product), aggregate demand, common minimum batch size and/or workstation turnover time.

The closest prior art George et al. (U.S. 5,195,041), Hoehn et al. (Robust Design Through Design to Six Sigma Manufacturability) and Bolch et al. (Queuing Networks and Markov Chains) fail to teach, either singularly or in combination, reducing the work in process through the application of the following specific equations:

$$MINB = \lambda \left[ \frac{\sum_{i=1}^{N} S}{1 - \sum_{i=1}^{N} \lambda P} \right] = \frac{\Lambda S}{1 - \Lambda P}$$
 (Claim 1)

WTT max = 
$$\max_{j=1,J} \left[ \frac{\sum_{i=1}^{N} S_{ij}}{1 - \sum_{i=1}^{N} \lambda_{i} P_{ij}} \right]$$
 (Claim 11)

MINB<sub>i</sub> = 
$$\lambda_i WTT_{max} = \lambda_i \underset{j=1,J}{Max} \left[ \frac{\sum_{i=1}^{N} S_{ij}}{1 - \sum_{i=1}^{N} \lambda_i P_{ij}} \right]$$
 (Claim 12)

More specifically George et al. teach determining material flow rates based on customer demand (shipment schedule) and batch sizes necessary to meet the aggregate demand however George et al. ('041) does not teach reducing the amount of work in process through the application of the equations discussed above and as claimed in independent claims 1, 11 and 12 respectively.

Hoehn et al. teach the application of well-known Six Sigma techniques to the design for manufacturing process wherein product complexity and a plurality of other factors are taken into account to ensure that products are designed to be cost effective and manufacturable (e.g. not overly complex) however Hoehn et al. does not teach reducing the amount of work in process through the application of the equations discussed above and as claimed in independent claims 1, 11 and 12 respectively.

Bolch et al. teach evaluating and improving manufacturing processes through modeling the processes as queuing network models wherein the models include equations for determining common workstation turnover time and average total system inventory however Bolch et al. does not teach reducing the amount of work in process through the application of the equations discussed above and as claimed in independent claims 1, 11 and 12 respectively.

Any comments considered necessary by applicant must be submitted no later than the payment of the issue fee and, to avoid processing delays, should preferably

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accompany the issue fee. Such submissions should be clearly labeled "Comments on

Statement of Reasons for Allowance."

Conclusion

Any inquiry concerning this communication or earlier communications from the

examiner should be directed to Scott L. Jarrett whose telephone number is (571) 272-

7033. The examiner can normally be reached on Monday-Friday, 8:00AM - 5:00PM.

If attempts to reach the examiner by telephone are unsuccessful, the examiner's

supervisor, Hafiz Tariq can be reached on (571) 272-6729. The fax phone number for

the organization where this application or proceeding is assigned is 703-872-9306.

Information regarding the status of an application may be obtained from the

Patent Application Information Retrieval (PAIR) system. Status information for

published applications may be obtained from either Private PAIR or Public PAIR.

Status information for unpublished applications is available through Private PAIR only.

For more information about the PAIR system, see http://pair-direct.uspto.gov. Should

you have questions on access to the Private PAIR system, contact the Electronic

Business Center (EBC) at 866-217-9197 (toll-free).

SJ

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